

# THE BUCERIUS SUMMER SCHOOL ON GLOBAL GOVERNANCE 2005



Problems without Passports:  
Challenges to the World Community in the 21<sup>st</sup> Century  
August 7<sup>th</sup> – August 21<sup>st</sup> 2005

Program



# THE BUCERIUS SUMMER SCHOOL ON GLOBAL GOVERNANCE

A two-week seminar of the  
ZEIT-Stiftung Ebelin und Gerd Bucerius, Hamburg,  
in cooperation with the Heinz Nixdorf Stiftung, Essen

Moderator: Theo Sommer,  
Editor-at-Large, DIE ZEIT, Hamburg

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## Problems without Passports – Challenges to the World Community in the 21<sup>st</sup> Century

The ZEIT-Stiftung Ebelin und Gerd Bucerius holds its fifth Bucerius Summer School on Global Governance from August 7<sup>th</sup> to August 21<sup>st</sup>, 2005 – for the second time in cooperation with the Heinz Nixdorf Stiftung.

Since 1971, the ZEIT-Stiftung Ebelin und Gerd Bucerius, one of Germany's largest private foundations, has been involved in the funding of projects in various fields of science and research, education and training, as well as arts and culture. The ZEIT-Stiftung was established by Gerd Bucerius, the late founder and publisher of Germany's leading quality weekly, DIE ZEIT. Among the foundation's trustees are former German President Roman Herzog, former German Chancellor Helmut Schmidt, and Theo Sommer, Editor-at-Large of DIE ZEIT. Chairman of the Board of Trustees is Manfred Lahnstein, former German Minister of Finance.

The Heinz Nixdorf Stiftung was established by the IT entrepreneur Heinz Nixdorf, who died in 1986. The Foundation promotes education, scientific research especially in the field of information technology, and projects devoted to the advancement of the liberal and democratic governmental system and of public health. Its Heinz Nixdorf MuseumsForum (HNF) in Paderborn is the largest computer museum in the world.

The Bucerius Summer School harks back to Henry Kissinger's renowned International Summer Seminar at Harvard University. In the nineteen-sixties, Dr. Kissinger brought together emerging leaders from all over the world for a summer course of debates and lectures. Many of the seminar's alumni went on to become ministers, renowned academics, prominent journalists; others held internationally important positions.

Out of some 300 applicants we have invited 60 promising junior business executives, politicians and academics from 29 countries – young women and men between 28 and 35 years of age who have already acquired some professional experience but have not yet reached the peak of their careers.

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The overall aim of the Bucerius Summer School is to foster leadership qualities in young professionals by involving them in an international dialogue on current political, economic, social and juridical questions. Participants are inspired by – and learn from – high-profile speakers who are well-known public figures in politics, business, academia and the NGO sphere.

Theo Sommer, Editor-at-Large of DIE ZEIT, chairs the sessions of the Bucerius Summer School. This year, lectures and workshops will be held at the Steigenberger Hotel in downtown Hamburg, at the German Foreign Office and the German Development Agency GTZ in Berlin, and at the Heinz Nixdorf MuseumsForum in Paderborn. Theo Sommer, Dean of the Bucerius Summer School, and Oliver Gnad, Director of the Bucerius Summer School, are responsible for the two-week program.

The list of keynote speakers for 2005 includes Lord Ralf Dahrendorf, former Rector of the London School of Economics and one of the leading sociologists of our time; Charles A. Kupchan, Professor of International Relations at Georgetown University; Kishore Mahbubani, Dean of the Lee Kuan Yew School of Public Policy in Singapore and a former career diplomat; José Ramos-Horta, Minister for Foreign Affairs and Cooperation of East Timor and Nobel Peace Prize Laureate; Olli Rehn, EU Commissioner for Enlargement; Shashi Tharoor, U.N. Under-Secretary-General for Communications and Public Information; as well as many other distinguished speakers from all over the world.

The Summer School's topics will touch upon the most urgent cross-border challenges of our time: terrorism, the proliferation of WMD, migration induced by civil wars, ethnic cleansing, starvation and enduring poverty, pandemics as HIV/AIDS or Malaria, climate change and the demographic problems of post-modern societies. It will also investigate the impact of Asia's rise on the present power balance in the world. This year's Summer School promises to be particularly interesting, as debates are sure to deal with the reform of the UN Security Council and the wider institutional framework of global and regional governance; the European Union between enlargement and disruption; energy security and the need for environmental sustainability; limits and criteria of

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military intervention on humanitarian grounds; global justice and the right to develop – to mention just a few.

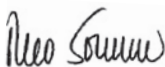
This year's Bucerius Summer School is the fifth in a series that the ZEIT-Stiftung offers on an annual basis. In order to celebrate this anniversary, the ZEIT-Stiftung and the Heinz Nixdorf Stiftung have invited alumni and alumnae of all five Bucerius Summer School classes to a big reunion in Hamburg. Some 200 young leaders from 35 countries will participate in this unique homecoming event that will take place from August 18<sup>th</sup> to August 21<sup>st</sup>, 2005.

Global governance in the 21<sup>st</sup> century is about building networks and enhancing cross-cultural cooperation of actors from all sectors of public life. This is what the Bucerius Summer School is trying to achieve in the long run. To follow up on the annual meetings, the Bucerius Summer School runs an active alumni network. Roughly a dozen alumni chapters have sprung into existence worldwide. With the support of the ZEIT-Stiftung, alumni arrange regional follow-up seminars (so-called "Bucerius Governance Talks") to discuss current developments. The most recent example of alumni networking was a conference held in Brussels on "Strengthening Global Governance – Europe's Role" on the eve of France's referendum about the European Constitution.

The ZEIT-Stiftung Ebelin und Gerd Bucerius and the Heinz Nixdorf Stiftung welcome all speakers and participants. We wish them fruitful discussions, new insights and sustainable networking.



Prof. Dr. Michael Göring  
Managing Director  
ZEIT-Stiftung



Dr. Theo Sommer  
Editor-at-Large  
DIE ZEIT



Dr. Gerhard Schmidt  
Director of the Board  
Heinz Nixdorf Stiftung

## Sunday, August 7<sup>th</sup> (Hamburg)

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### Arrival in Hamburg

Steigenberger Hotel – Reception

10.00 – 15.00	Arrival and Check-in
15.00 – 17.30	Guided Bus and Walking Tour of Hamburg (optional)
19.00	Dinner

## Monday, August 8<sup>th</sup> (Hamburg)

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### Problems without Passports: Challenges to the World Community in the 21<sup>st</sup> Century

Steigenberger Hotel – Conference Room

09.00 – 09.15	<b>Theo Sommer</b> , Editor-at-Large, DIE ZEIT, Hamburg <i>Welcome and Introduction</i>
09.15 – 09.30	<b>Oliver Gnad</b> , Project Director, ZEIT-Stiftung Ebelin und Gerd Bucerius, Hamburg <i>Summer School's Intentions and Program</i>
09.30 – 10.15	Introduction Round of Participants
10.15 – 10.45	Bus Transfer to Bucerius Law School

Bucerius Law School – Audimax

11.00 – 11.15	<b>Michael Göring</b> , Managing Director, ZEIT- Stiftung Ebelin und Gerd Bucerius, Hamburg <i>Welcome and Introduction</i>
11.15 – 11.45	<b>Shashi Tharoor</b> , U.N. Under-Secretary-General for Communications and Public Information, New York <i>The Reform of the United Nations: The View from the Secretariat</i> <b>Gunter Pleuger</b> , German Ambassador to the United Nations, New York <i>The Reform of the United Nations: The German Perspective</i>



## Monday, August 8<sup>th</sup> (Hamburg)

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### Bucerius Law School – Audimax

- 11.45 – 13.00      Panel Discussion  
*The Reform of the United Nations*  
**Gareth Evans**, President and CEO,  
International Crisis Group, former Australian  
Foreign Minister, Brussels  
**Harald Müller**, Executive Director, Peace  
Research Institute, Frankfurt/M.  
**Gunter Pleuger**, German Ambassador to the  
United Nations, New York  
**José Ramos-Horta**, Minister for Foreign Affairs  
and Cooperation, Nobel Peace Prize Laureate,  
East Timor, Dili  
**John Ruggie**, Kirkpatrick Professor of  
International Affairs, Kennedy School of  
Government, Harvard University, former  
Assistant Secretary-General of the U.N.,  
Cambridge  
**Shashi Tharoor**, U.N. Under-Secretary-General  
for Communications and Public Information,  
New York
- 13.00 – 14.30      Lunch

### Steigenberger Hotel – Conference Room

- 14.30 – 15.00      Bus Transfer to Hotel
- 15.00 – 15.30      **John G. Ruggie**, Kirkpatrick Professor of  
International Affairs, Kennedy School of  
Government, Harvard University, former  
Assistant Secretary-General of the UN,  
Cambridge  
*Global Governance – Concept and Reality*
- 15.30 – 15.45      Coffee Break
- 15.45 – 18.00      Workshop on U.N. Reform (with Panelists)
- 18.00 – 19.00      Report on Workshop Sessions
- 20.00              Welcome Dinner  
After Dinner Speaker: **José Ramos-Horta**,  
Minister for Foreign Affairs and Cooperation,  
Nobel Peace Prize Laureate, East Timor, Dili

Tuesday, August 9<sup>th</sup> (Hamburg)

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## The Institutional Framework of Global Governance: The United Nations and the European Union

Steigenberger Hotel – Conference Room

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|---------------|---|
| 9.00 – 9.30   | <b>Shashi Tharoor</b> , UN Under-Secretary-General for Communications and Public Information, New York<br><i>Exceptional Legitimacy: The United Nations Role in Global Governance</i> |
| 09.30 – 10.30 | Plenary Discussion  |
| 10.30 – 10.45 | Coffee Break  |
| 10.45 – 11.15 | <b>Olli Rehn</b> , EU Commissioner for Enlargement, Brussels<br><i>The European Union as Global Actor?</i>  |
| 11.15 – 12.15 | Plenary Discussion  |
| 12.15 – 14.00 | Lunch   |

Steigenberger Hotel – Conference Room

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| 14.00 – 14.30 | <b>Blas Pérez Henríquez</b> , Director, Executive and International Programs, Goldman School of Public Policy, University of California, Berkeley<br><i>Terms and Tools – Analyzing Public Policy</i>  |
| 14.30 – 17.00 | <b>Eugene Bardach</b> , Professor of Public Policy, Goldman School of Public Policy, University of California, Berkeley<br><i>Case Study I – Consequences of Turkey's Entry into the EU: Economic Development and Migration as Transnational Policy Issues</i> |
| 17.00 – 18.00 | Report on Case Study Sessions  |
| 19.30         | Boat Trip on the Elbe River<br>After Dinner Speaker: <b>Theo Sommer</b> , Editor-at-Large, DIE ZEIT, Hamburg<br><i>Some Remarks on Hamburg's History</i>   |

## Security of States: The Traditional Concept

Steigenberger Hotel – Conference Room

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|---------------|---|
| 09.00 – 09.30 | <b>Dmitri V. Trenin</b> , Deputy Director, Carnegie Center, Moscow<br><i>The Security of States: Likely Classical Conflicts in the Periphery of the Russian Federation – and Beyond</i>   |
| 09.30 – 10.30 | Plenary Discussion  |
| 10.30 – 10.45 | Coffee Break  |
| 10.45 – 11.15 | <b>Steven F. Szabo</b> , Professor of European Studies, Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, Washington DC<br><i>New Threats: Terrorism, Proliferation of WMD, Migration, Organized Crime</i> |
| 11.15 – 12.15 | Plenary Discussion  |
| 12.15 – 14.30 | Lunch   |

Steigenberger Hotel – Conference Room

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| 14.30 – 15.15 | <b>Ivo H. Daalder</b> , Senior Fellow, The Brookings Institution, Washington DC<br><i>Towards a Western Security Strategy for the 21<sup>st</sup> Century</i> |
| 15.15 – 16.00 | Plenary Discussion  |
| 16.00 – 16.15 | Coffee Break  |
| 16.15 – 18.00 | Workshops with today's Speakers   |
| 18.00 – 18.30 | Report on Workshop Sessions   |
| 20.00         | Dinner  |

Thursday, August 11<sup>th</sup> (Hamburg)

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## Human and Societal Security: Towards a More Comprehensive Security Concept

Steigenberger Hotel – Conference Room

09.00 – 09.30	<b>Carl Haub</b> , Conrad Taeuber Chair of Population Information, Population Reference Bureau, Washington DC <i>Population Explosion and Family Policy</i>
09.30 – 10.30	Plenary Discussion
10.30 – 10.45	Coffee Break
10.45 – 11.00	<b>Christina Schrade</b> , Special Advisor to the Executive Director, The Global Fund to Fight AIDS, Tuberculosis and Malaria, Geneva <i>The Fight Against AIDS: Introductory Remarks</i>
11.00 – 12.00	Panel Discussion <i>The Fight Against AIDS: Policies of First World Pharmaceuticals and Third World Pandemics</i> <b>Richard Feachem</b> , Executive Director, The Global Fund to Fight AIDS, Malaria and Tuberculosis, Geneva <b>Krisana Kraintu</b> , Pharmaceutical Consultant, former Director of the Research and Development Institute, Ministry of Public Health, Thailand <b>Anil Soni</b> , Director of Pharmaceutical Services, The Clinton Foundation, New York <b>Jeffrey L. Sturchio</b> , Vice President, External Affairs, Human Health – Europe, Middle East and Africa at Merck & Co. Inc., New Jersey
12.00 – 13.00	Plenary Discussion
13.00 – 14.30	Lunch
14.30 – 18.00	Sports – Beach Volleyball, Soccer (optional)
19.00	Dinner

## The Institutional Framework of Global Governance: Non-Governmental Organizations

Steigenberger Hotel – Conference Room

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| 09.00 – 09.30 | <b>Helmut K. Anheier</b> , Director, Center for Civil Society, UCLA School of Public Policy and Social Research, Los Angeles<br><i>On the History of Non-Governmental Organizations</i> |
| 09.30 – 10.30 | Plenary Discussion  |
| 10.30 – 10.45 | Coffee Break  |
| 10.45 – 11.15 | <b>Lotte Leicht</b> , EU Advocacy Director, Human Rights Watch, Brussels<br><i>Report from the Inside: How Human Rights Watch Functions</i>   |
| 11.15 – 12.15 | Plenary Discussion  |
| 12.15 – 14.30 | Lunch   |

Steigenberger Hotel – Conference Room

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| 14.30 – 16.30 | Presentation by Summer School Participants<br><i>What NGOs and Think Tanks Think</i> |
| 16.30 – 18.00 | Report on Preceding Presentations and Plenary Discussion                             |
| 18.00 – 21.30 | Bus Ride to Berlin   |

Saturday, August 13<sup>th</sup> (Berlin)

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## Securing Human Rights: Criteria and Limits of Intervention

Foreign Office, Berlin – Europa-Saal

- 09.00 – 09.15      **Peter Wittig**, Director and Deputy Head,  
Department for Global Issues, the United  
Nations, Human Rights and Humanitarian Aid,  
Foreign Ministry, Berlin  
*Welcome and Introductory Remarks*
- 09.15 – 10.00      Crossfire:  
**Richard J. Goldstone**, William Hughes  
Mulligan Visiting Professor, Fordham Law  
School; former Chief Prosecutor for the  
International Tribunals for Rwanda and the  
former Yugoslavia  
**Josef Joffe**, Publisher-Editor, DIE ZEIT,  
Hamburg  
*Securing Human Rights: Criteria and Limits  
of Intervention*
- 10.00 – 11.00      Plenary Discussion
- 11.00 – 11.30      Coffee Break
- 11.30 – 12.00      **Karlheinz Viereck**, Deputy Commander,  
Mission Command, German Armed Forces,  
Potsdam  
*Securing Human Rights – Criteria and Limits of  
Military Intervention*
- 12.00 – 13.00      Plenary Discussion
- 13.00 – 13.30      Group Photo
- 13.30 – 14.00      Bus Transfer from the Foreign Office to GTZ

## Saturday, August 13<sup>th</sup> (Berlin)

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### Sustainability: Managing Global Public Goods

Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) –  
GTZ-Haus, Berlin

14.00 – 15.00	Lunch
15.00 – 15.15	<b>Stefan Helming</b> , Director General, Planning and Development, GTZ, Berlin <i>Welcome and Introductory Remarks</i>
15.15 – 18.00	“Fish Bank Ltd” Simulation – An Experiment in Sustainable Development
18.00 – 19.00	Wrap Up
19.00 – 19.30	Bus Transfer to the Pier “Deutscher Dom”
19.30	Dinner (Boat Tour on the Spree River) After Dinner Speaker: <b>Catherine McArdle Kelleher</b> , Director of Faculty Programs, Strategic Research Department, Center for Naval Warfare Studies, U.S. Naval War College, Newport, Rhode Island

## Sunday, August 14<sup>th</sup> (Berlin / Bielefeld)

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### Berlin Landmarks

10.00 – 11.30	<b>Inka Bertz</b> , Jewish Museum, Berlin <i>Introduction to the Exhibition at the Jewish Museum Berlin</i>
11.30 – 12.30	Bus Tour <i>A closer look at Downtown Berlin</i>
12.30 – 13.45	Lunch
13.45 – 14.00	Walk to the Reichstag
14.00 – 16.00	Guided Tour through the Reichstag
18.00 – 20.30	Train Ride from Berlin to Bielefeld Free Evening

Monday, August 15<sup>th</sup> (Paderborn)

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## The Institutional Framework of Global Governance: Trade and Financial Institutions – WTO, World Bank, IMF

Heinz Nixdorf MuseumsForum – Conference Center

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| 09.30 – 09.45 | <b>Bernd Klein</b> , Managing Director,<br>Heinz Nixdorf Stiftung, Essen<br><i>Welcome and Introductory Remarks</i>   |
| 09.45 – 10.15 | <b>Heribert Dieter</b> , Senior Research Fellow,<br>German Institute for International and Security<br>Affairs (SWP), Berlin<br><i>Prospects and Problems of the World Trade<br/>Organization</i> |
| 10.15 – 11.15 | Plenary Discussion  |
| 11.15 – 11.30 | Coffee Break  |
| 11.30 – 12.00 | <b>Carlos Braga</b> , Senior Advisor, International<br>Trade Department, The World Bank Group,<br>Geneva<br><i>The Bretton Woods System: Are the IMF and the<br/>World Bank up to the Job?</i>    |
| 12.00 – 13.00 | Plenary Discussion  |
| 13.00 – 14.00 | Lunch   |

Heinz Nixdorf MuseumsForum – Conference Center

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| 14.00 – 14.30 | <b>Klaus Gretschnann</b> , Director General,<br>Economic Policy Directorate, Council of the<br>European Union, Brussels<br><i>The EU as Model? – Regional Economic<br/>Associations outside Europe (ASEAN, NAFTA,<br/>APEC, MERCOSUR)</i> |
| 14.30 – 16.00 | Plenary Discussion  |
| 16.00 – 16.15 | Coffee Break  |
| 16.15 – 18.00 | <b>Kurt Beiersdörfer</b> and <b>Norbert Ryska</b> ,<br>Managing Directors, Heinz Nixdorf<br>MuseumsForum, Paderborn<br><i>Introductory Remarks and Guided Tour<br/>through the Heinz Nixdorf MuseumsForum</i>                             |
| 18.00 – 21.00 | Bus Transfer to Hamburg (Dinner on the Bus)   |



### Winners and Losers of Globalization

Steigenberger Hotel – Conference Room

09.00 – 09.30	<b>Richard Sennett</b> , Professor of Sociology, London School of Economics <i>Global Economic Struggle: Who is Paying the Price?</i>
09.30 – 10.30	Plenary Discussion
10.30 – 10.45	Coffee Break
10.45 – 11.15	<b>Heidemarie Wieczorek-Zeul</b> , Federal Minister for Economic Cooperation and Development, Berlin <i>A Self-Critical View from the North: Aid – Only Empty Promises?</i>
11.15 – 12.15	Plenary Discussion
12.15 – 14.30	Lunch
14.30 – 18.00	Sports – Beach Volleyball, Soccer (optional)
19.00 – 20.00	Guided Tour through the Exhibition “Greco, Velázquez, Goya: Spanish Paintings from German Collections”, Bucerius Arts Forum, Hamburg
20.00	Dinner After Dinner Speaker: <b>Manfred Lahnstein</b> , Chairman of the Board of Trustees, ZEIT-Stiftung Ebelin und Gerd Bucerius, Hamburg <i>Some Pitfalls of “Global Governance:” The View of a Heretic</i>

### Shifting Power Relations in the 21<sup>st</sup> Century

Steigenberger Hotel – Conference Room

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| 09.00 – 11.30 | <b>Michael Nacht</b> , Dean, Goldman School of Public Policy, University of California, Berkeley<br><i>Case Study Berkeley II – India or China: Where Should Investors Put Their Money?</i> |
| 11.30 – 11.45 | Coffee Break  |
| 11.45 – 12.15 | Report on Workshop Session  |
| 12.15 – 14.30 | Lunch   |

Steigenberger Hotel – Conference Room

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| 14.30 – 15.00 | <b>Eberhard Sandschneider</b> , Director, Research Institute of the German Council on Foreign Relations, Berlin<br><i>After the American the Chinese Century?</i> |
| 15.00 – 16.00 | Plenary Discussion  |
| 16.00 – 16.15 | Coffee Break  |
| 16.15 – 16.45 | <b>Kishore Mahbubani</b> , Dean, Lee Kuan Yew School of Public Policy, Singapore<br><i>The Pacific Century: Why Asia will Gain Momentum</i>                       |
| 16.45 – 18.00 | Plenary Discussion  |
| 19.30         | Dinner<br>After Dinner Speaker: <b>Michael Nacht</b> , Dean, Goldman School of Public Policy, University of California, Berkeley                                  |

## Thursday, August 18<sup>th</sup> (Hamburg)

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### Energy Security and Environmental Sustainability

Steigenberger Hotel – Conference Room

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| 09.00 – 09.30 | <b>Gernot Kalkoffen</b> , Chairman of the Board of Directors, ExxonMobil, Central Europe, Hamburg<br><i>How to Secure Future Energy Needs</i>                            |
| 09.30 – 10.30 | Plenary Discussion   |
| 10.30 – 10.45 | Coffee Break   |
| 10.45 – 11.15 | <b>Ernst-Ulrich von Weizsäcker</b> , Head of the Committee on Environment, German Parliament, Berlin<br><i>How to Rescue the Environment in the Face of Energy Needs</i> |
| 11.15 – 12.15 | Plenary Discussion   |
| 12.15 – 14.00 | Lunch  |

Steigenberger Hotel – Conference Room

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| 14.00 – 16.00 | Evaluation / Feedback |
| 16.00 – 19.00 | Free Afternoon        |

### Reunion, Classes 2001 – 2005

Hotel Atlantic – Ball Room

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| 19.00 | Welcome Dinner<br>After Dinner Speaker: <b>Wolfgang Gerhardt</b> ,<br>Chairman of the Free Democratic Party's<br>Bundestag Group, Berlin |
| 22.30 | Chill-Out Party  |

Friday, August 19<sup>th</sup> (Hamburg)

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## Corporate Governance and Corporate (Social) Responsibility

Bucerius Law School – Audimax

- 09.30 – 09.45      **Georg Kell**, Executive Head, The Global Compact Office, United Nations, New York  
*The UN Global Compact Initiative*
- 09.45 – 12.00      Panel Discussion  
*Corporate Governance and Corporate (Social) Responsibility*  
**Jürgen Fitschen**, Member of the Group Executive Committee, Deutsche Bank AG  
**Jürgen Hubbert**, former Member of the Board of Management, DaimlerChrysler AG, Stuttgart  
**Georg Kell**, Executive Head, The Global Compact Office, United Nations, New York  
**Reinhold Kopp**, Group Senior Vice President Government Relations, Volkswagen AG, Wolfsburg  
**Axel von Werder**, Chair, Department of Organization and General Management, Technical University, Berlin
- 12.00 – 13.00      Lunch
- 13.00 – 13.30      Group Photo

Bucerius Law School – Audimax

- 13.30 – 14.00      **Otfried Höffe**, Professor of Philosophy, University of Tübingen  
*Political Ethics and Democracy in the Age of Globalization*
- 14.00 – 15.00      Plenary Discussion
- 15.00 – 15.30      Bus Transfer to Hotel
- 15.30 – 18.00      Sports – Beach Volleyball, Soccer (optional)
- 19.00 – 19.30      Bus transfer from Steigenberger Hotel to Restaurant
- 19.30 – 22.30      Cocktail Reception and Dinner  
After Dinner Speaker: **Charles A. Kupchan**, Professor of International Relations, Georgetown University, Washington DC
- 22.30                Taps at “Angie’s Nightclub”

## Saturday, August 20<sup>th</sup> (Hamburg)

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### Where Do We Go From Here? – Global Governance for the 21<sup>st</sup> Century

Bucerius Law School – Audimax

09.00 – 09.45	<b>Lord Ralf Dahrendorf</b> , former Rector, London School of Economics and Political Science, London <i>Where Do We Go From Here? – Global Governance for the 21<sup>st</sup> Century</i>
09.45 – 11.00	Plenary Discussion
11.00 – 12.00	Lunch
12.00 – 12.30	Bus Transfer to Hotel
13.00 – 13.30	Walk to the Pier at the Town Hall
13.30 – 18.00	“Row, Row, Row”: Drake Boat Race and Cake & Cream
18.00	Barbeque and Farewell Party (open end)
24.00	Bus Transfer to Hotel (optional)

## Sunday, August 21<sup>st</sup> (Hamburg)

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### Breakfast and Farewell

09.00	Breakfast and individual departure
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## Biographies of Speakers

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**Helmut K. Anheier** is Director of the Center for Civil Society at UCLA's School of Public Policy and Social Research, where he is also a Professor of Social Welfare. From 1998 to 2002 he was founding Director of the Centre for Civil Society at the London School of Economics, and a member of LSE's Department of Social Policy, where he now holds the honorary title of Centennial Professor. Previously, he was Senior Research Associate and Project Co-Director at the Johns Hopkins University Institute for Policy Studies, and Associate Professor of Sociology at Rutgers University. His research interests include: civil society, nonprofit organizations, philanthropic foundations, NGOs, globalization and civil society, comparative social and cultural policy, research methodology, social movements and networks.



**Eugene Bardach** is Professor of Public Policy in the Goldman School of Public Policy at UC Berkeley. His research focuses primarily on policy implementation and public management, and most recently on problems of facilitating better interorganizational collaboration in service delivery. He also maintains an interest in problems of regulatory program design and execution, particularly in the areas of health, safety, consumer protection, and equal opportunity. Bardach has co-taught the first-year policy analysis workshop since 1973 and has developed novel teaching methods and materials. He served as President of the Association for Public Policy Analysis and Management in 2003, and is currently consulting for the California Conservation Corps and the Department of Finance.



**Kurt Beiersdörfer** has been Managing Director of the Heinz Nixdorf MuseumsForum in Paderborn since 1997. Before joining the MuseumsForum in 1996, he served as Consultant and Associate Program Director at the Robert Bosch Foundation in Stuttgart.

## Biographies of Speakers

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**Carlos Braga** is currently Senior Advisor, International Trade, The World Bank. Based in Geneva, he is responsible for covering international trade issues of relevance to developing countries vis-à-vis European-based institutions, including the OECD, the European Commission, UNCTAD and the WTO. He also acts as Senior Advisor of the Vice President and Chief Information Officer of the World Bank. Before assuming his current post in 2003, he was Senior Manager of the Informatics Program at the Information Solutions Group of the World Bank. Braga holds a PhD in Economics from the University of Illinois and has taught at institutions in Brazil, the U.S.A., and Switzerland.



**Ivo H. Daalder** is Senior Fellow in Foreign Policy Studies at the Brookings Institution, Washington DC, where he also holds the Sydney Stein Jr. Chair in International Security. His current research focuses on the implications of globalization for U.S. foreign policy, homeland security organization, and the past, present, and future of the National Security Council. Prior to joining Brookings, he was Associate Professor at the University of Maryland's School of Public Affairs. From 1995 to 1996, he served as Director for European Affairs on President Clinton's National Security Council staff. From 1998 to 2001, Daalder was a member of the Study Group of the U.S. Commission on National Security/21<sup>st</sup> Century (the Hart-Rudman Commission). He is a member of the Academy of Political Science, the Council on Foreign Relations, the IISS, and serves as Special Adviser at the Center for American Progress.



**Lord Ralf Dahrendorf** has been active in academic and public life in Britain, Germany and the European Union for almost fifty years. A member of the House of Lords, he is former Director of the London School of Economics (1974-1984) and former Warden of St. Anthony's College and Pro-Vice-Chancellor of the University of Oxford (1987-1997). Prior



to that, he served as Parliamentary Secretary of State in the German Federal Ministry of Foreign Affairs and as EU Commissioner first for Foreign Trade and External Relations, later for Research, Science and Education. As a professor of sociology, he has taught at numerous European and American universities. His many publications include works on sociology, history and political science.



**Heribert Dieter** is Senior Research Fellow at the German Institute for International and Security Affairs (SWP) in Berlin, where he is a specialist for international economic relations, globalization and regionalism, as well as for financial markets. He is currently Visiting Fellow in Political Economy at the University of Sydney. Dieter has been Associate Fellow of the Center for the Study of Globalization and Regionalization of the World Economy, University of Warwick, since 2000. He was Senior Fellow at the Institute for Development and Peace, University of Duisburg, from 1998 to 2001, and Program Officer at the German Foundation for International Development from 1993 to 1997. He holds a PhD in Economics and Political Science from the Free University of Berlin.



**Gareth Evans** has been President and Chief Executive of the Brussels-based International Crisis Group (ICG) since January 2000. He was an Australian Senator and MP from 1978 to 1999, and a Cabinet Minister for thirteen years (1983-1996). As Foreign Minister (1988-1996), he played prominent roles in developing the UN peace plan for Cambodia, concluding the Chemical Weapons Convention, founding the Asia Pacific Economic Cooperation (APEC) forum and ASEAN Regional Forum (ARF), and initiating the Canberra Commission on the Elimination of Nuclear Weapons. Among other current positions, Evans is Chair of the World Economic Forum's Global Governance Initiative Peace and Security Expert Group; a Fellow of



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the Foreign Policy Association; a member of the International Council of the Asia Society; and a member of the International Advisory Board of the Pew Global Attitudes Survey.

**Richard Feacham** was appointed the first Executive Director of the Global Fund to Fight AIDS, Tuberculosis and Malaria in 2002. Prior to his current position, he was founding Director of the Institute for Global Health in San Francisco, and Professor of International Health at the University of California, San Francisco and Berkeley. He is also a Visiting Professor at London University. From 1995 to 1999 he was Director for Health, Nutrition and Population at the World Bank Group. Previously, he was Dean of the London School of Hygiene and Tropical Medicine. He holds a Doctor of Science degree in Medicine and a PhD in Environmental Health.



**Jürgen Fitschen** is a Member of Deutsche Bank's Group Executive Committee. He is also Head of Regional Management worldwide and Chairman of the Management Committee Germany. He joined Deutsche Bank in 1987. Positions he has held within the Group since then include: General Manager and Deputy Director, Bangkok Branch (1987), General Manager for Japan, Tokyo Branch (1990), and Executive Director, Regional Head Office Singapore (1993). He was a member of the Corporates and Real Estate Divisional Board (1997-1998) and a member of the Global Corporates and Institutions Divisional Board (1998-2001). In March 2001 he was appointed to Deutsche Bank Group's Board of Managing Directors.





**Wolfgang Gerhardt** has been Chairman of the Free Democratic Party's Bundestag Group since 1998 and a member of the Bundestag since 1994. He served as FDP Federal Chairman from 1995 to 2001, and as Deputy Chairman from 1985 to 1995. He was also Minister of Science and Art in Hesse, serving concurrently as the state's Deputy Prime Minister (1987-1991). In 1988, he was President of the Permanent Conference of the Ministers for Education and Cultural Affairs of the German Federal States.



**Richard J. Goldstone** is presently William Hughes Mulligan Visiting Professor at Fordham Law School. From July 1994 to October 2003, he was a Justice of the Constitutional Court of South Africa. He also served as Chief Prosecutor of the United Nations International Criminal Tribunals for the former Yugoslavia and Rwanda (1994-1996), and as chairperson of the International Independent Inquiry on Kosovo (1999-2001). During 1998 he was the chairperson of a high level group of international experts who met in Valencia, Spain, and drafted a Declaration of Human Duties and Responsibilities for the Director General of UNESCO (the Valencia Declaration). Among other current posts, he is a member of the Boards of Human Rights Watch and Physicians for Human Rights. He also serves as Director of the American Arbitration Association.



**Michael Göring** has been Managing Director of the ZEIT-Stiftung Ebelin und Gerd Bucerius and a member of its Board of Directors since 1997. Before joining the ZEIT-Stiftung he was Head of Foreign and Overseas Affairs at the German National Merit Foundation (Studienstiftung des deutschen Volkes) and Head of the Funding Department at the Alfried Krupp von Bohlen und Halbach Foundation. He is a member of various advisory boards, primarily foundations and organizations of higher education.

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**Klaus Gretschnann** has been Director General of the Economic Policy Directorate at the Council of the European Union in Brussels since 2001. Prior positions include: Professor of Public Finance and General Economics, Aachen University of Technology, Germany; Professor of International Economics and Head, Community Policies and Economics Unit, European Institute of Public Administration, Maastricht, The Netherlands; Consultant for EU, OECD, IMF; Adviser on matters of European economics and EMU to the Austrian National Bank and the Finnish Central Bank; Project Director of several EU Commission Projects. Gretschnann has also served as Director-General, Chief Economist and G8 Sherpa at the Federal Chancellery of Germany in Berlin.



**Carl Haub** holds the Conrad Taeuber Chair of Population Information at the Population Reference Bureau (PRB), Washington DC. A specialist in the compilation and analysis of demographic data and dissemination, he has been with PRB since 1979. He has written numerous articles for publication in journals and the general press on a broad range of topics. Most noteworthy among his many published works is the World Population Data Sheet, which has an annual circulation of more than 40,000 and which he has authored since 1979. A recognized expert in the field, he has compiled some 80 data sheets in the last 18 years, 32 of which were produced in foreign languages. In recent years, Haub has worked in India to produce wallcharts and other publications featuring data from health surveys.



**Stefan Helming** has been Director General of the Planning and Development Department at the Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) since 2003. He joined the GTZ in 1982 and has served the organization in a variety of positions, including: Head of Division, Mediterranean Region and Middle East (2002-2003); Head of Division,



Environmental Management, Water, Energy, Transport (1999-2002); Head of Unit, Strategic Corporate Development (1998); and Team Leader, Reform of the Water Sector Project in Zimbabwe (1992-1998).



**Otfried Höffe** has been Professor of Philosophy at the University of Tübingen since 1992. He is Head of the Research Center for Political Philosophy and also a member of the university's law faculty. Prior to his current post, he served as Professor of Philosophy at the universities of Duisburg (Germany) and Fribourg (Switzerland). A member of the Heidelberg Academy of Sciences, he has been a visiting lecturer or researcher at Harvard University, Columbia University, St. Louis University, the Japanese Science Foundation, and other international institutions. His most recent book, published in 2004, is entitled "Wirtschaftsbürger, Staatsbürger, Weltbürger: Politische Ethik im Zeitalter der Globalisierung."



**Jürgen Hubbert** served as a member of the Board of Management, DaimlerChrysler AG, Stuttgart from 1998 until April 2005. He was responsible for the Mercedes Car Group and most recently chaired the Executive Automotive Committee. After earning a degree in engineering from the University of Stuttgart, Hubbert joined the Daimler-Benz AG in 1965.



**Josef Joffe** is publisher-editor of the German weekly DIE ZEIT. Previously, he served as columnist/editorial page editor of the Munich-based daily Süddeutsche Zeitung (1985-2000). Joffe is also active as an international relations scholar and has taught at various institutions, among them Harvard, Princeton and Stanford. He has written numerous scholarly articles, contributing regularly to journals like Foreign Affairs, The National Interest and International Security. Among his book publications are "The Limited Partnership: Europe, the United

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States and the Burdens of Alliance" (1987) and "The Future of the Great Powers" (1998).

**Gernot K. Kalkoffen** has been Chairman of the Board of ExxonMobil Central Europe Holding and ESSO Deutschland GmbH, Hamburg, since 2004. He concurrently serves as Production Manager ExxonMobil Production Deutschland GmbH, Hanover. Previous positions include: Chief Executive Officer BEB Erdgas und Erdöl GmbH, Hanover (2000-2002); Manager "Stripes," ESSO AG, Hamburg (1997-1999); Manager Refining and Supply, ESSO AG, Karlsruhe (1995-1997); and Manager Lubricants, ESSO AG, Hamburg (1992-1995). Kalkoffen holds a PhD in Physics and a Masters Degree in Industrial Management.



**Georg Kell** is Executive Head of the UN Global Compact Office, overseeing a network that includes several hundred companies, international labor, non-governmental organizations and other civil society groups. He was one of the chief architects of the Global Compact initiative, launched by Secretary-General Kofi Annan in 1999 to promote good corporate citizenship and responsible globalization. Kell joined the executive office of the Secretary-General in 1997 as a senior officer responsible for fostering cooperation with the private sector. Prior to joining the United Nations, he worked as a financial analyst in developing countries, especially in Asia and Africa.



**Bernd Klein** is Managing Director of the Heinz Nixdorf Foundation and partner of the law firm Schmidt, von der Osten & Huber in Essen. He is a member of the German-American Lawyers' Association and the German-British Jurists' Association. Klein studied law at the universities of Bonn, Freiburg and Berkeley (LL.M.).



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**Reinhold Kopp** has been Volkswagen AG Group Senior Vice President Government Relations since 2000. Previously, he served as Director of Government Relations and Representative of the Board of Volkswagen AG (1998). He was President of the Association of European Industrial Regions (RETI), Brussels, from 1992 to 1995, and served as Minister for Economic Affairs of the Saarland from 1991 to 1994.



**Krisana Kraisintu** is a pharmaceutical consultant for the German medical aid organization "action medeor," focusing on local non-profit production and distribution of medication in Africa. She also serves as a consultant for HIV/AIDS-related drug production in Africa. Previously, she was Director of the Research and Development Institute, Government Pharmaceutical Organization, Ministry of Public Health, Thailand. In this role, she was responsible for developing several locally produced generic antiretroviral drugs to increase drug access to an estimated 70,000 HIV/AIDS patients in Thailand and an additional 30,000 patients in Cambodia, Laos and Vietnam.



**Charles A. Kupchan** is Professor of International Relations in the School of Foreign Service and Government Department at Georgetown University. He also holds the position of Senior Fellow and Director of Europe Studies at the Council on Foreign Relations. During the first Clinton administration, he was Director for European Affairs on the National Security Council. Before joining the NSC, he was a member of the U.S. State Department's Policy Planning Staff. Prior to government service, he was Assistant Professor of Politics at Princeton University.

**Manfred Lahnstein** is Chairman of the Board of Trustees of the ZEIT-Stiftung Ebelin und Gerd Bucerius. He served as German Federal Minister of Finance in 1982, and was Head of the Federal Chancellery in Bonn from 1980 to

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1982. Previously, he served as State Secretary of the Federal Ministry of Finance from 1977 to 1980. He was active in the private sector as a member of the Board of Directors for Bertelsmann AG from 1983 to 1994, where he was responsible for the development of the New Media sector. From 1994 to 1998 he was a member of Bertelsmann's supervisory board. In 1994 he founded Lahnstein & Partner, International Consultants, Hamburg.



**Lotte Leicht** has been EU Advocacy Director of Human Rights Watch, Brussels, since 1994. Previously, she served as Program Director of the International Helsinki Federation for Human Rights based in Vienna (1991-1994), and as staff member of the Danish Center of Human Rights in Copenhagen (1987-1989). She has written several human rights reports and has conducted numerous human rights and humanitarian law investigations in various conflict zones. Her articles on human rights issues have appeared in such publications as The Wall Street Journal, International Herald Tribune, and Frankfurter Allgemeine Zeitung. She frequently testifies before international intergovernmental organizations and their specialized agencies.



**Kishore Mahbubani** is currently Dean of the Lee Kuan Yew School of Public Policy, Singapore. Previously, he was a member of the Singapore Foreign Service for 33 years, serving in Cambodia, Kuala Lumpur, Washington DC and New York. He served his second stint as Singapore's Ambassador to the United Nations from 1998 to 2004, during which time he also acted as President of the Security Council in January 2001 and May 2002. He was Permanent Secretary of the Foreign Ministry from 1993 to 1998, and Dean of the Civil Service College from 1992 to 1995. He is the author of the recently published "Beyond the Age of Innocence: Rebuilding Trust Between America and the World."



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**Catherine McArdle Kelleher** is Director of Faculty Programs in the Strategic Research Department at the Center for Naval Warfare Studies, U.S. Naval War College. A specialist in international relations, comparative defense studies and arms control, she is also Senior Fellow at Brown University's Watson Institute for International Studies. She served as Director of the Aspen Institute, Berlin (1998-2001); Deputy Assistant Secretary of Defense (1996-1998); the Secretary of Defense's personal representative in Europe and Defense Adviser to the U.S. Ambassador to NATO (1994-1996); Senior Fellow at the Brookings Institution (1991-1994); and as Professor of International Relations at the University of Maryland (1982-1991). She is the 2004 recipient of the German Defense Department's Manfred Wörner Medal for Contributing to Peace and Freedom in Europe.



**Harald Müller** has been Executive Director of the Peace Research Institute Frankfurt (PRIF) since 1996, and Professor of International Relations at Goethe University, Frankfurt/Main since 1999. That same year, he was appointed Co-Chairman of the Advisory Council on Peace and Conflict at the German Foreign Office. In 2000 he joined the Advisory Council of the Federal Academy for Security Policy, and, in 2001, he became a member of the Council of the Federal Foundation for Peace. Since 2004 he has served as Chairman of the UN's Advisory Board on Disarmament, and as a member of the expert group for strengthening the IAEA's nonproliferation regime.



**Michael Nacht** is Dean and Professor of Public Policy in the Goldman School of Public Policy at the University of California, Berkeley. Prior to this position, he served as Assistant Director for Strategic and Eurasian Affairs of the U.S. Arms Control and Disarmament Agency (1994-1997). He directed the Agency's work on nuclear arms reduction and missile defense



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negotiations with Russia and designed the first high-level nuclear arms dialogue with China. Nacht served previously as Dean of the School of Public Affairs at the University of Maryland at College Park, and as Associate Professor of Public Policy at Harvard University's Kennedy School of Government. He was the founding co-editor of the quarterly journal *International Security*.

**Blas Pérez Henríquez** is founding Director of Executive and International Programs (EIP) at the University of California, Berkeley's Goldman School of Public Policy, where he oversees executive education and capacity building programs for mid-career government officials and public policy professionals domestically and abroad. He also co-directs the Goldman School's Center for Environmental Public Policy and serves as an ex-officio member of the Goldman School's advisory board. He has served as Quarterly Chair of the Commonwealth Club of California, the nation's oldest and largest public affairs forum. His research focuses on the intersection of policy, markets, and the use of information technologies to improve policymaking. He holds a PhD in Environmental Policy from the University of California, Berkeley.



**Gunter Pleuger** has been German Ambassador to the United Nations since 2002. Previously, he served in a variety of functions at the Federal Foreign Office, including: State Secretary (1999-2002); Political Director (1998-1999); Director General for United Nations Affairs, Human Rights, Humanitarian Aid and Global Issues (1998). Between 1988 and 1993, he was Minister-Counsellor for Political Affairs at the German Embassy in Washington DC.



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**José Ramos-Horta** is currently Minister for Foreign Affairs and Cooperation of the Democratic Republic of East Timor. He serves as visiting lecturer in the faculty of law at the University of New South Wales, Sydney, where he also directs the Diplomacy Training Program. In 1996, he received the Nobel Peace Prize together with Bishop Carlos Felipe Belo for their work “towards a just and peaceful solution to the conflict in East Timor.” He is a Special Representative of the National Council of Maubere Resistance (CNRM), and a member of the East Timorese Resistance Diplomatic Front Coordinating Commission.



**Olli Rehn** has been EU Commissioner for Enlargement since 2004. Previously, he served as Economic Policy Adviser to the Prime Minister of Finland (2003-2004); Professor and Director of Research, Department of Political Science & Center for European Studies, University of Helsinki (2002-2003); Head of Cabinet, the European Commission (1998-2002); and as a member of the European Parliament (1995-1996).



**John G. Ruggie** is Kirkpatrick Professor of International Affairs and Weil Director, Center for Business and Government, at Harvard's Kennedy School of Government. From 1997 to 2001, he was United Nations Assistant Secretary-General and chief adviser for strategic planning to Secretary-General Kofi Annan. He has been Dean of Columbia University's School of International and Public Affairs, where he taught for many years; he has also been on the faculty of the University of California's Berkeley and San Diego campuses, and directed the UC system-wide Institute on Global Conflict and Cooperation.



**Norbert Ryska** is Managing Director of the Heinz Nixdorf MuseumsForum, Paderborn. From 1992 to 1996, he headed the Executive Committee to establish the MuseumsForum

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which opened in 1996. Before that, Ryska worked for the Nixdorf Computer AG as a software engineer specializing in cash machines. He holds a university diploma in Mathematics and Software Engineering from the University of Bonn, Germany.

**Eberhard Sandschneider** has been Otto Wolff Director of the Research Institute of the German Council on Foreign Relations since 2003. He concurrently serves as Professor of Chinese Politics and International Relations, and as Director of the Center for Chinese and East Asian Studies at the Free University Berlin, where he is also Dean of the Faculty of Political and Social Sciences. He is a Member of the Board of the German Association of Political Science, and of the German Association for Asian Studies. From 1997 to 1998 he served as Professor of Political Science at Johannes-Gutenberg-Universität Mainz.



**Christina Schrade** is Special Advisor to the Executive Director of the Global Fund to Fight AIDS, Tuberculosis and Malaria. Prior to joining the Global Fund, she spent four years working with McKinsey & Company, where she focused on strategy and organizational development both in the private and public sector, and specifically in the United Nations system. Schrade has worked for UNICEF in Kosovo and for an NGO in the Palestinian territories. She holds a Masters degree in Public Administration from the Kennedy School of Government, where her research focused on the question of how to manage and resolve protracted conflicts.



**Richard Sennett** specializes in research on cities, labor, and the sociology of culture. At the London School of Economics, he chairs The Cities Programme, an interdisciplinary teaching and research program joining urban visual design to the social sciences. In the Sociology Department, he teaches courses on narrative theory and its application to practical ethno-



graphy as well as on the sociology of the arts. His recent publications include *The Corrosion of Character* (1998), *Flesh and Stone* (1994), and *The Conscience of the Eye* (1990). He is the 2004 recipient of the Helen and Robert Lynd life-time achievement award in sociology, American Sociological Association. He has been a Fellow at the European Academy of Arts and Sciences, the American Academy of Arts and Sciences, and the Royal Society of Literature.



**Theo Sommer** is currently Editor-at-Large of the German weekly *DIE ZEIT*. From 1973 to 1992 he served as Editor-in-chief and held the position of publisher from 1992 to 2000. Sommer headed the Policy Planning Staff of the German Defense Ministry from 1969 to 1970, was responsible for the Defense Ministry's White Book in 1970, and since then has played a prominent part in his posts as Vice-Chairman of the Commission on "Common Security and Future of the German Army". He was a member of the International Commission on the Balkans (1995-1996), and of the Independent International Commission on Kosovo (1999-2000).



**Anil Soni** is Director of Pharmaceutical Services for the Clinton Foundation HIV/AIDS Initiative. Previously, he served as Advisor to the Executive Director of the Global Fund to Fight AIDS, Tuberculosis and Malaria, providing senior policy counsel to guide the organization's development and operations in its first two years. He was also a consultant at McKinsey & Company, where he served such clients as the Bill & Melinda Gates Foundation and the Botswana Ministry of Health. His background in public health also includes HIV/AIDS clinical research and work at the White House Office of National AIDS Policy. Soni has worked for NGOs in Ghana and the Middle East.

**Jeffrey L. Sturchio** is Vice President, External Affairs, Human Health - Europe, Middle East

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and Africa at Merck & Co Inc. at Whitehouse Station, New Jersey. He is responsible for the development, coordination and implementation of a range of health policy and communications initiatives for the region. He has been centrally involved in Merck's participation in the UN/Industry Accelerating Access Initiative to help improve HIV/AIDS care and treatment in the developing world. He is also a member of the private sector delegation to the Board of the Global Fund to Fight AIDS, Tuberculosis and Malaria. He previously held positions at the AT&T Archives, the Beckman Center for the History of Chemistry at the University of Pennsylvania, Rutgers University and the New Jersey Institute of Technology.



**Stephen F. Szabo** is Professor of European Studies at The Paul H. Nitze School of Advanced International Studies (SAIS), The Johns Hopkins University. He held the Steven Muller Chair in German Studies at the Bologna Center of Johns Hopkins University in 2004/2005. He will hold a joint appointment as Professor at the Hertie School of Governance in Berlin beginning in the spring of 2006. He served as Interim Dean of the Nitze School from 2001 to 2002, and as Associate Dean for Academic Affairs since joining SAIS in 1990. Prior to joining Johns Hopkins, he was Professor of National Security Affairs at the National War College (1982-1990). He was a Bosch Public Policy Fellow at the American Academy in Berlin in 2002.



**Shashi Tharoor** is UN Under-Secretary-General for Communications and Public Information and has led the Department of Public Information (DPI) since 2001. Prior to joining DPI, he served as Director of Communications and Special Projects in the Office of the Secretary-General, and as Executive Assistant to the Secretary-General (1997-2001). As Special Assistant to the Under-Secretary-General for Peacekeeping Operations (1989-1996), he assisted two successive heads of UN peacekeeping operations in



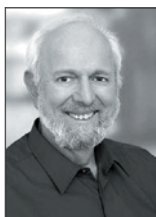
managing the challenges of peacekeeping at the end of the Cold War. From 1991 to 1996, he led the team in the Department of Peacekeeping Operations responsible for UN peacekeeping activities in the former Yugoslavia. In 2003, he was appointed UN Coordinator for Multilingualism.



**Dmitri V. Trenin** is Deputy Director of the Carnegie Center, Moscow. From 1973 to 1993, he served the USSR/Russian Armed Forces in various positions, including: Liaison Officer, External Relations Branch, Group of Soviet Forces, Germany (1978-1983); Senior Lecturer, The Military Institute (1983-1993); Staff member, USSR Delegation to US-Soviet Nuclear & Space Arms Talks in Geneva (1985-1991). He is a member of the International Institute for Strategic Studies and the Russian International Studies Association.



**Karlheinz Viereck** has been Deputy Commander of the German Armed Forces Mission Command, Potsdam, since April of this year. Previously, he served as Commander of the German Air Force's 4<sup>th</sup> Division (2003-2005); as Deputy Chief of Staff and Director of Operations at the Joint NATO Headquarters North, Stavanger, Norway (2000-2003); and as Deputy Head (Department III), Armed Forces' Executive Council, Federal Ministry of Defense, Berlin (1998-2000).



**Ernst Ulrich von Weizsäcker** has been a member of the German Bundestag as a representative of the Social Democrats since 1998. He is Chairman of the Bundestag Committee on Environment, Nature Conservation and Nuclear Safety. From 1999 to 2002 he headed the Enquête Commission Globalization of the World Economy. Previously, he held the post of Director at the United Nations Center for Science and Technology in New York, and at the Institute for European Environmental Policy in Bonn, London and Paris.

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**Axel von Werder** has been Chair of the Department of Organization and General Management at the Technical University Berlin since 1993. He is a member of the Government Commission on the German Code of Corporate Governance (GCCG). Von Werder also serves as spokesperson for the Berlin Initiative on the GCCG, and has founded, in cooperation with leading German corporations, the Berlin Center for Corporate Governance at the Technical University Berlin.



**Heidemarie Wieczorek-Zeul** has been Federal Minister for Economic Cooperation and Development since 1998, and a member of the German Bundestag since 1987. Previously, she served the Social Democratic Party as Deputy Chairperson (1993), District Chairperson for South Hesse (1988), Parliamentary Spokesperson on European Policy (1987), Member of the Presidium (1986) and National Executive (1984). From 1979 to 1987, she was a member of the European Parliament.



**Peter Wittig** is Director and Deputy Head of the Department for Global Issues, the United Nations, Human Rights and Humanitarian Aid at the German Foreign Ministry in Berlin. Previously, he served as German Ambassador to Cyprus and German Special Representative for the Cyprus Question (1999-2002). He was German Ambassador to Lebanon from 1997 to 1999, and served in the Cabinet of the Minister of Foreign Affairs from 1991 to 1997.



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